Five Minute Science Lesson: Five-minute Science Lesson: A short FAQ on EBP(Evidence-Based Practice) Raymond Nelson

What is evidence based practice?

Discussion of evidence-based practice (EBP) is an evolution of the discussion of evidencebased medicine (EBM). EBP extends to all allied health professions (e.g., dentistry, nursing, psychology, physicaland occupational therapy). EBP also extends to evidence-based law (EBL) and the formation of laws, regulations and public policies based on the best available evidence, and evidence-based forensic science (the application of available scientific knowledge to field practices and investigative work that may become a basis of information for legal processes). EBM also extends to evidence-based management (EBMgt), in which organizational practices and managerial decisions are aligned with evidence from available research. The goals of EBM and EBP are to improve the effectiveness of decisions and outcomes for individuals and groups by quantifying and reducing variation and error in field practice contexts wheredecisions are subject to some degree of inherent uncertainty and individual differences.

Is there a process model for evidence- based practice?

It is helpful when making use of any new or abstract concept to define a process model or procedure so that we can more easily observe whether the idea can be implemented in meaningful and practical ways. A well-defined process model will also permit the abstracted study of outcomes or effects that may be observed after implementation. EBP can be thought of as consisting of several steps: 1) define the referral problem based on the case facts and the current professional practice standards, 2) survey the current published knowledgebase for evidence pertaining to the referral problem, 3) evaluate the available evidence relevant to thereferral problem, and 4) select a course of action that is supported by the available evidence and consonant with the needs and goals of the referral. A final aspect of EBP is that of post-hoc review, audit and feedback so that professionals can continue to incorporate additional information into their future decision processes.

Does EBP amount to a "one-size-fits-all" or "cookbook" approach that rejects the role of expertise and individual preferences?

No. Particularly in medical and allied healthcare contexts, the selection of interventions intended to help patients is de-fined as a conscientious problem-solvingapproach to clinical practice. In this way, EBP incorporates patient preferences as to available



REGULAR FEATURES

medical treatments, rehabilitation approaches, psycho-therapeutic interventions, and adaptive services. In the forensic context, evidence-based practice decisions can be influenced by practical considerations that can include both ethics with regard to potential error, and economic factors such as potential values and potential costs.

How do un-reproducible scientific resultsimpact evidence-based practices?

Although some degree of variation is al- ways expected in scientific research, published results that cannot be reproduced are a source of concern and confusion. For this reason, replication is an important and ongoing aspect of the scientific process. In addition, systematic review of available published research are an important aspect of EBP. When results cannot be reproduced or replicated, it is not interpreted as a reason to reject or abandon the scientific and research processes, but is instead regarded as evidence of the importance of need for both competency and transparency in the research processes. For example: a result of observed problems in the reproducibility of published research in psychology is the development of improved statistical and research protocols.

How does evidence-based practice help the public?

EBP helps to protect the interests of the public and individuals by decreasing subjectivity, bias, and uncertainty and increasing objectivity and reproducibility in professional decision-making. EBP decreases the likelihood that professional decisions are based subjective or personal views of the professionals when these are not consistent with published evidence.

How does evidence-based practice help professionals?

EBP helps to protect the interests of the various professional contexts by formalizing reasonable expectations that professional practices are not developed in unscientific or pseudoscientific ways that would be more likely to result in adverse outcomes for individuals and groups, loss of trust towards a profession and potential exposure to liability or other recourse.

What are the main criticisms of or objection to evidence-based practice?

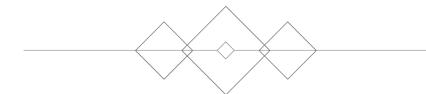
One objection to EBP is that evidence is not yet available to support decisions or conclusion in all contexts. It is sometimes the case that "we don't yet know" is the correct and responsible answer – though this is understandably frustrating in situations for which some form of action may be required. Some arguments to EBP are philosophical and ethical, with the emphasis on subjective human expertise as a primary locus of responsibility. Some authors have noted that some published objections have



been based on ad-hominem positions, misunderstanding of EBP, and bias towards tradition.

What are alternatives to evidence-based practice?

Professional practices that are not sup-ported by evidence may be standardized based on a concurrence of expert opinionor emerging evidence. Contexts in which evidence is not available to support a structured and systematic solution may rely on unstructured clinical expertise. However, practices that are supported byneither evidence nor expert consensus standards may be vulnerable to suggestion that they are experimental practices and therefore subject to additional ethical considerations.



Reading List

- Alvan R. F. (1967). Clinical Judgement. Williams & Wilkins.
- Baker, M. (2016). 1,500 scientists lift the lid on reproducibility. *Nature, 533 (7604), 452-454*.
- Chin, J., Growns, B. & Mellor, D. (2019). Improving expert evidence: The role of open science and transparency. *Ottawa Law Review*, *50*(2), 1-48.
- Eddy, D. M. (1982). *Probabilistic Reasoning in Clinical Medicine: Problems and Opportuni- ties*. In Kahneman, D.; Slovic, P.; Tversky, A. (eds.). Judgment Under Uncertainty: Heuristics and Biases. Cambridge University Press. pp. 249–267.
- Edmond, G., Found, B., Martire, K., Ballantyne, K., Hamer, D., Searston, R.A., Thompson, M. B., Cunliffe, E., Kemp, R., San Roque, M., Tangen, J., Dioso-Villa, R., Ligertwood, A., Hibbert, B., White, D., Porter, G., & Roberts, A. (2016). Model forensic science. *Australian Journal of Forensic Sciences*, 48(5), 496-537.
- Gibbs, L., & Gambrill, E. (2002). Evidence-based practice: counterarguments to objections. Research on Social Work Practice, 12(3), 452-476.
- Grove, W. M., & Meehl, P. E. (1996). Comparative efficiency of informal (subjective, impressionistic) and formal (mechanical, algorithmic) prediction procedures: The clinical statistical controversy. *Psychology, Public Policy, and Law, 2,* 293-323.
- Hill, G.B. (2000). Archie Cochrane and his legacy: An internal challenge to physicians' autonomy? *Journal of Clinical Epidemiology*. 53 (12), 1189–1192.
- Horton, R. (2015). Offline: What is medicine's 5 sigma? The Lancet, 385(9976). Ioannidis
- J.P.A., (2005). Why Most Published Research Findings Are False? *PLOS Med,* 2(8), e124.
- Leach, M. J., (2006). Evidence-based practice: A framework for clinical practice and research design. *International Journal of Nursing Practice*. 12 (5), 248–251.
- Martelli, P.F., & Hayirli, T.C. (2018-10-08). Three perspectives on evidence-based management: rank, fit, variety. *Management Decision*. *56 (10)*, 2085–2100.



- Martire, K. A., & Edmond, G. (2017). Rethinking expert opinion evidence. Melbourne University Law Review, 40(3), 967-998.
- Meehl, P. E. (1954). Clinical versus statistical prediction. University of Minnesota Press.
- Meehl, P., & Rosen, A. (1955). Antecedent probability and the efficiency of psychometric signs, patterns, or Cutting Scores. Psychological Bulletin, 52, 194–216.
- Melnyk, B.M., & Fineout-Overholt, E. (2005) Evidence-Based Practice in Nursing & Health-care. A Guide to Best Practice. Philadelphia, PA: Lippincott Williams & Wilkins.
- Newhouse, R.P., Dearholt, S.L., Poe, S.S., Pugh, L.C., & White, K.M. (2007). Johns Hopkins Nursing Evidence-Based Practice Model and Guidelines. Indianapolis, IN: Sigma Theta Tau International; 2007.
- Peng, R. (2015). The reproducibility crisis in science: A statistical counterattack, Significance, 12(3), 30-32.
- Pfeffer, J. & Sutton, R.I. (January 2006). Evidence-Based Management. Harvard Business Review. 84 (1), 62-74, 133.
- Popper, K. R. (1972). Conjectures and refutations: The growth of scientific knowledge (4th ed.). London: Routledge Kegan Paul.
- Spring B (July 2007). Evidence-based practice in clinical psychology: what it is, why it matters; what you need to know. Journal of Clinical Psychology. 63 (7), 611-31.
- Searston, R. A., & Chin, J. M. (2019). The legal and scientific challenge of black box expertise. The University of Queensland Law Journal, 38(2), 237-260.

